SQUIRE PATTON BOGGS

Thomas P. Wilson

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About Thomas

Highly rated as a lead advocate, Tom Wilson advises states, state-owned entities, other developers, contractors and engineers in resolving disputes arising from infrastructure assets. Many of his cases arise from the energy and transportation sectors.

Tom also advises on project delivery, risk allocation and risk management, and serves as project counsel assisting clients to avoid or resolve disputes during the pendency of complex projects.

Chambers Global ranks Tom Band 1 for Construction: Dispute Resolution and writes that he is "a leading figure in the market" (2026) with a "wealth of experience representing clients in significant ICC arbitrations" (2021). Clients comment that he is "a very good advocate", and a "charming and a very capable lawyer" (2026) who "understands the Middle East very well" (2019). *Lexology* rates Tom as a Global Elite Thought Leader in Construction (2026).

Tom co-chairs our Middle East practice and co-heads our construction practice. Tom is a fellow of the International Academy of Construction Lawyers and occasionally sits as arbitrator.

Experience

- **Oil Field Development** – Counsel to and advocate for a state-owned entity in what is acknowledged to be the largest arbitration in the world – a US$100 billion plus UNCITRAL arbitration arising from the development of an oil field in Asia.
- **LNG Terminal** – Counsel to and advocate for a European LNG buyer in an LCIA arbitration arising from disputes negotiating the completion and commercial operation of an LNG terminal in the US.
- **National Rail Project** – Advising a state-owned entity developing a national rail network on the avoidance of claims and disputes with its many contractors.
- **Investment Treaty Cases** – Counsel to and advocate for a Middle Eastern state in multiple investment treaty arbitrations arising from purported investments in construction projects in the state's power and pharmaceutical industries.
- **International Airport Construction** – Counsel to a state entity in an international arbitration arising from the construction of a state-of-the-art terminal at a major international airport.
- **Hamad International Airport Project** – Served as lead disputes counsel to the government on the construction of the US$15 billion Hamad International Airport in Qatar. The engagement included serving as lead advocate in three ICC arbitrations with a combined value in excess of US$3 billion.
- **Riyadh Metro Project** – Served as project counsel to a consortium of contractors and OEMs performing a *circa* US$10 billion contract for the construction of the Riyadh metro system.
- **Downstream Oil and Gas Engineering and Construction** – Served as project counsel to the developer of a US$2.2 billion oil refinery and advised the client in the successful settlement of disputes with its EPC contractor.

Work As Arbitrator

- Sole arbitrator, presiding arbitrator or party-nominated arbitrator in more than 30 arbitrations, including matters administered by the ICC, LCIA, DIAC and ADCCAC, and *ad hoc* matters under UNCITRAL rules. Appointed in arbitrations arising from the services construction and infrastructure, air transport, real estate and financial industries.

Credentials

Education

- University of Tennessee, J.D., 1995
- Sewanee: University of the South, A.B., 1990

Admissions

- DIFC, Dubai
- Georgia

Memberships & Affiliations

- Fellow of the International Academy of Construction Lawyers (int-acl.org)
- International Bar Association, past Co-Chair of the International Construction Projects Committee (ICP)

Recognitions

- Highly Recommended in the *Lexology Arbitration Index* 2026 and 2027
- Recognized in the 2026 *Lawdragon 500 Leading Global Litigators* guide
- Recognized in *Chambers Global* in each of the past 14 years for Construction: Dispute Resolution
- Recognized in Lexology as a "Global Thought Leader – Construction"

Expertise

Services

- Litigation
- Public Policy
- International Dispute Resolution

Industries

- Construction & Engineering
- Infrastructure

Publications, Presentations & Speeches

- "Dispute Boards in the Middle East: Why We Haven't Used Them, and Overcoming Obstacles to Their Use," ICC Middle East Seminar, Dubai, November 2015, and Doha, February 2016.
- "The Middle East: Overcoming the Challenges of Building in a Fast-Changing Market," Chartered Institute of Building Seminar, London, November 24, 2015.
- "The Client's Role in Preparing the Case for Arbitration: Avoiding Common Pitfalls in Case Preparation," A paper given at the SCL (Gulf) Conference in Dubai, April 24, 2014.
- Speaker, "Protect Your Profits: Avoiding and Resolving Disputes in the Construction Industry," Patton Boggs Construction Dispute Resolution Seminar, April 22, 2014.
- "The UCC Rail Project: Interconnection of the GCC States from Oman to Kuwait," International Bar Association Section on Energy, Environment, Natural Resources and Infrastructure Law Conference, April 22, 2012.

About our firm

One of the world's strongest integrated law firms, providing insight at the point where law, business and government meet. We deliver commercially focused business solutions by combining our legal, lobbying and political capabilities and invaluable connections on the ground to a diverse mix of clients, from long-established leading corporations to emerging businesses, startup visionaries and sovereign nations. More than 1,500 lawyers in over 40 offices across four continents provide unrivaled access to expertise.